



**TOWN OF TILLSONBURG**

**2015 OPERATION SERVICES BUSINESS PLAN**

**DIRECTOR OF OPERATIONS**

## 2015 Business Objectives – Continued

Item	Division	Owner	Budget Value	Target Date
Subdivision Agreement revision to mitigate construction & financial issues	Engineering	Director of Operations		Q1
Restructure Encroachment Permit process to reduce exposure to risk	Engineering	Director of Operations		Q1
Revise Construction Contract documentation to current specifications	Engineering	Manager of Engineering		Q1
Update Engineering Design Criteria to current industry standards & practices	Engineering	Manager of Engineering		Q2
Asset Management Projects ➤ Road Condition Assessments ➤ Sewer CCTV Inspections	Engineering	Manager of Engineering	\$54,870	Q2/Q3
OSIM biennially bridge & culvert inspections (O.Reg. 104/97)	Engineering	Manager of Engineering	\$40,000	Q3
Traffic Count Study	Engineering	Manager of Engineering	\$30,000	Q2/Q3

## 2015 Business Objectives – Continued

Item	Division	Owner	Budget Value	Target Date
Swance Municipal Drain (Norwich drainage improvement initiative)	Engineering	Manager of Engineering	\$100,000	Q3/Q4
Baldwin St. Storm Outlet Repair	Engineering	Manager of Engineering	\$50,000	Q2/Q3
Asphalt Resurfacing Program	Engineering / Roads	Manager of Engineering / Roads Manager	\$400,000	Q2/Q3
North Street Sidewalk – Phase B (Oxford County Rd 20)	Engineering	Manager of Engineering	\$50,000	Q3/Q4
Trottier Subdivision Phase 1 Reconstruction – Stage 3	Engineering	Manager of Engineering	\$400,000	Q3/Q4
Camdon Court Reconstruction	Engineering	Manager of Engineering	\$210,000	Q3/Q4
Third St. Reconstruction	Engineering	Manager of Engineering	\$70,000	Q3/Q4

# 2015 Business Objectives – Continued

Item	Division	Owner	Budget Value	Target Date
Implement Road Patrol Software	IT / Roads	IT / Roads Manager	\$35,000	Q3
Update GPS/AVL winter tracking system	Roads / Fleet	Roads Manager / Fleet Manager	\$15,000	Q2
<b>Light Duty Vehicle Replacements</b>				
➤ Water Unit # 22 – 2001 Ford F150	Fleet	Fleet Manager	\$35,000	Q4
➤ Engineering Unit # 31 – 2001 Ford F150	Fleet	Fleet Manager	\$35,000	Q4
➤ Pool Unit # 32 – 2002 Pontiac Montana Van	Fleet	Fleet Manager	\$35,000	Q4
<b>Medium Duty Vehicle Replacements</b>				
➤ Cemetery Unit # 33 – 1997 GMC 2500	Fleet	Fleet Manager	\$55,000	Q3
➤ Fire Unit # 37 – 2007 Ford F250	Fleet	Fleet Manager	\$55,000	Q3
➤ Roads Unit # 40 – 2003 Ford F350	Fleet	Fleet Manager	\$60,000	Q3
➤ Fleet Unit # 42 – 1990 Chevrolet 3500	Fleet	Fleet Manager	\$60,000	Q3
➤ Parks Unit # 46 – 2002 Dodge 3500	Fleet	Fleet Manager	\$60,000	Q3

# 2015 Business Objectives – Continued

Item	Division	Owner	Budget Value	Target Date
<b>Heavy Duty Vehicle Replacements</b>				
➤ Roads Unit # 62 – 2004 Peterbuilt Plow Truck	Fleet	Fleet Manager	\$235,000	Q3
➤ Fire Unit # 72 – 1995 Freightliner FL70 Truck	Fleet	Fleet Manager	\$300,000	Q2
<b>Off Road Equipment Replacements</b>				
➤ Roads Unit # 100 – 2002 Leaf Loader	Fleet	Fleet Manager	\$45,000	Q3
➤ Roads Unit # 125 – 2000 Underslung Plow	Fleet	Fleet Manager	\$15,000	Q3
➤ Parks Unit # 140 – 2006 Hiway Sander	Fleet	Fleet Manager	\$12,000	Q3
➤ Hydro Unit # 143 – 1978 Toyota Forklift	Fleet	Fleet Manager	\$55,000	Q2
➤ Roads Unit # 155 – 2008 Portable Pump	Fleet	Fleet Manager	\$7,000	Q2
➤ Roads Unit # 204 – 2006 Gravely Mower	Fleet	Fleet Manager	\$15,000	Q2

# Risks

- The Public Transportation and Highway Improvement Act, O.Reg. 104/97 requires all bridges and culverts with a span greater than 3m that are part of the road allowance to be inspected biennially under the direction of a professional engineer.
- Traffic Count Studies should be completed at a minimum once every 5 years to capture changing traffic patterns to ensure compliance with the Minimum Maintenance Standards O.Reg. 239/02.
- The Township of Norwich initiated drainage improvements under the Drainage Act to the Swance Municipal Drain. The Drainage Engineers Report assessed the Town with the costs to complete the culvert replacement at Cranberry Road as part of these drainage improvements.
- Failure to complete the Baldwin St. Storm Outlet repair could result in slope stability issues and the potential undermining of the roadway and 250mm dia. water main.
- Early issuance of capital reconstruction tenders is critical to obtain best pricing. Failure to complete capital reconstruction projects will delay other asset needs and increase maintenance costs.

# Risks

- Pavement management investment is vital to ensure the right maintenance strategy is executed at the right time to minimize lifecycle costs, prolong asset life and maintain service levels.
- Implementation of a Road Patrol solution will ensure compliance with the Minimum Maintenance Standards O.Reg. 239/02 and provide protection in claim situations.
- Current GPS/AVL winter tracking system is on the verge of becoming obsolete and in need of upgrade and expansion for litigation defense purposes.
- The overall condition & performance of fleet and equipment assets is very poor resulting in operator safety and service level issues. Continuing along this path will substantially increase annual maintenance costs. Significant long-term investment is required to re-establish condition of fleet and equipment assets.
- Legislated implementation of Ontario One-Call requires comprehensive review of processes to ensure compliance with the Ontario Underground Infrastructure Notification System Act.
- Water Distribution, Sewage Collection, and Engineering Services contracts with County currently running on year-to-year basis. Loss of these contracts would significantly affect many of the department in Operation Services.

# Opportunities

- Revision of Subdivision Agreement will ensure compliance with municipal design standards and policies, regulatory requirements, and will mitigate future construction and/or financial related issues.
- Restructuring Encroachment Permit process will increase contractor accountability and public safety while reducing Town's exposure to risk.
- Updating the Construction Contract documentation to current specifications will reduce legal liability, project scope creep, and ensure the interests and needs of the Town and its residents are protected.
- Modifying Engineering Design Criteria of all municipal infrastructure assets to current industry standards and practices will support operational objectives and ensure compliance with changing legislative requirements.
- An incomplete understanding of an asset's condition can lead to premature failure or premature replacement. Establishing condition assessment programs will allow updates to the Town's Asset Management Plan providing a better understanding of the overall network condition as well as preventing future failures, providing liability protection, and avoiding unnecessary expenditures.



# Opportunities

- Under the Urban Maintenance Agreement with Oxford County the Town is responsible for only 50% of the costs associated with new sidewalk installations along County roadways.
- Develop Town specific asset management strategies for all linear infrastructure including a standardized capital project prioritization methodology based on asset risk to provide both short term business plans and long range planning objectives.
- Implementation of a Fleet and Equipment maintenance program to track true costs will provide additional support when selecting unit replacements.
- Implementation of accurate GIS infrastructure mapping to increase Ontario One-Call locate request efficiency.
- Detailed review of Rates & Fees Bylaw to ensure the appropriate cost recovery charges are applied for hot water tanks, labour, fleet, etc.

# Future Departmental Directions: 3 year outlook

## **2016**

- Rehabilitate/Replace infrastructure identified following a standardized capital project methodology based on asset risk to maximize approved capital budgets.
- Continue asset condition assessment programs to adjust deterioration curves, predict end of life scenarios, and optimize life cycle maintenance strategies.
- Review winter maintenance program including the development of a winter operations plan to identify efficiencies and optimize overall winter operations.
- Accurately inventory regulatory signs, streetlights and signalized intersection infrastructure and incorporate into Asset Management Plan.
- Continue Fleet & Equipment asset management and financing strategy to improve overall condition, operator safety and service levels.
- Comprehensive review of Roads, Water, Wastewater, and Engineering policies and procedures to improve documentation and information retention.
- Water & Wastewater Rates review for implementation in 2017 to 2020.
- Pursue Provincial and Federal capital funding programs when available

# Future Departmental Directions: 3 year outlook

## **2017**

- Rehabilitate/Replace infrastructure identified following a standardized capital project methodology based on asset risk to maximize approved capital budgets.
- Continue asset condition assessment programs to adjust deterioration curves, predict end of life scenarios, and optimize life cycle maintenance strategies.
- Prepare an update to the Town's Asset Management Plan.
- Investigate and develop business case for LED streetlight conversion.
- Continue Fleet & Equipment asset management and financing strategy to improve overall condition, operator safety and service levels.
- Implement a leak detection program to reduce costs associated with potable water losses through leaks.
- Pursue Provincial and Federal capital funding programs when available

# Future Departmental Directions: 3 year outlook

## **2018**

- Rehabilitate/Replace infrastructure identified following a standardized capital project methodology based on asset risk to maximize approved capital budgets.
- Continue asset condition assessment programs to adjust deterioration curves, predict end of life scenarios, and optimize life cycle maintenance strategies.
- Implement LED streetlight conversion program (if viable)
- Continue Fleet & Equipment asset management and financing strategy to improve overall condition, operator safety and service levels.
- Implement an inflow and infiltration program to identify areas to reduce flows to Sewage treatment plant.
- Pursue Provincial and Federal capital funding programs when available

# Human Resources

## Allocation/Deployment Plan

	2014	2015	2016
Total FTE Requirements-Full time	36	34	34
Total FTE Requirements-Part time	4.47	4.47	4.47
Contract Staff	0	0	0
Change from previous year	0	(2)	0

<b>Town of Tillsonburg</b>		<b>Roads - Consolidated</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	68,602	76,000	71,130
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	-	-	-
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	-	-	-
3601	Late Payment Charges	-	-	-
3700	Special	-	-	-
3701	Capital Surcharge - Residential	-	-	-
3702	Capital Surcharge - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-
3802	Reg 170 Surcharge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues				
3805	Development Charges	-	-	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		68,602	76,000	71,130

<b>Town of Tillsonburg</b>		<b>Roads - Consolidated</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	658,772	609,434	690,589
5002	Full-Time Overtime	40,805	89,228	51,800
5003	Part-Time Regular	105,630	168,842	151,757
5004	Part-Time Overtime	6,646	20,502	9,400
<b>Purchases</b>				
5105	Equipment Rental	3,500	6,334	4,700
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	11,000	12,299	12,000
5300	Supplies	175,200	200,768	176,600
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	3,527	2,075	2,800
5315	Books & Publications	500	498	500
5320	Building Repairs & Maintenance	4,000	1,200	4,000
5325	Heat, Light & Water	242,000	246,218	267,200
5330	Insurance	132,076	134,231	120,501
5331	Insurance Claims	-	2,343	-
5335	Telephone, Fax & Modem	5,000	4,960	5,000
5400	Miscellaneous Expense	6,600	5,713	4,500
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	2,927	-
5415	Training & Workshops	4,500	4,695	4,500
5420	Special Events	-	-	-
5425	Special Projects	2,000	2,000	-
5430	Membership Expenses	1,000	1,383	1,500
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit	5,000	-	1,500
5505	Subcontractors Expense	262,500	266,293	268,000
5510	Equipment Maintenance Contracts	-	-	-
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	82,698	82,698	-
5955	Contributions to DC Reserves	-	1,840	-
		1,752,954	1,866,480	1,776,847
		1,684,352	1,790,480	1,705,717
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	325,579	333,029	351,784
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	53,176	53,176	54,459
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		378,755	386,205	406,243
		2,063,107	2,176,685	2,111,960
<b>Debt Principal and Interest</b>				
5900	Debt Interest	171,187	171,187	155,907
5905	Debt Principal	178,719	180,719	151,757
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>2,413,014</b>	<b>2,528,590</b>	<b>2,419,625</b>

<b>Town of Tillsonburg 2015 Financial Plan</b>		<b>170 - Conservation</b>		
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b><i>Operating Plan - Cost Code Summary</i></b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			



<b>Town of Tillsonburg 2015 Financial Plan</b>		<b>170 - Conservation</b>		
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b><i>Operating Plan - Cost Code Summary</i></b>				
3802	Reg 170 Surchge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		-	-	-
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	1,980	3,026	3,000
5002	Full-Time Overtime	-	199	-
5003	Part-Time Regular	120	290	500
5004	Part-Time Overtime	-	153	-
Purchases				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	1,000	818	1,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	1,500	680	1,500
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
Contracted Services				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts			
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		4,600	5,166	6,000
		4,600	5,166	6,000
Interfunctional Adjustments				
5100	Fleet Allocation	567	564	1,560
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		567	564	1,560
		5,167	5,730	7,560
Debt Principal and Interest				
5900	Debt Interest	759	759	179
5905	Debt Principal	2,303	2,303	587
3950	Prior year (surplus) deficit	-	-	-

<i>Town of Tillsonburg</i>		<i>170 - Conservation</i>		
<i>2015 Financial Plan</i>		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Total Net Levy</b>		8,229	8,792	8,325

**Town of Tillsonburg  
2015 Financial Plan**

**5 year Capital Plan**

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Contribution to Reserves</u>
1				
2				
3				
4				
5				
<b>2015</b>			-	-

1				
2				
3				
4				
5				
<b>2016</b>			-	-

1				
2				
3				
4				
5				
<b>2017</b>			-	-

**Town of Tillsonburg  
2015 Financial Plan**

**5 year Capital Plan**

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Contribution to Reserves</u>
1				
2				
3				
4				
5				
<b>2018</b>			-	-

1				
2				
3				
4				
5				
<b>2019</b>			-	-

<b>Town of Tillsonburg</b>		<b>220 - Roads</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	68,602	76,000	71,130
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	-	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contributions from Reserves				
3900	Contribution From Reserves	-	-	-
3905	Contributions From DC Reserves	-	-	-
		68,602	76,000	71,130

<b>Town of Tillsonburg</b>		<b>220 - Roads</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	505,179	421,975	509,939
5002	Full-Time Overtime	14,950	46,208	22,800
5003	Part-Time Regular	70,360	115,309	101,107
5004	Part-Time Overtime	1,000	6,294	1,400
<b>Purchases</b>				
5105	Equipment Rental	2,000	1,493	2,000
5110	Fuel & Oil	-	-	-
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	45,000	43,260	43,600
5305	Program Supplies			
5310	Equipment Supplies & Repairs	3,527	2,075	2,800
5315	Books & Publications	500	498	500
5320	Building Repairs & Maintenance	4,000	1,200	4,000
5325	Heat, Light & Water	30,000	31,525	34,000
5330	Insurance	132,076	134,231	120,501
5331	Insurance Claims	-	2,343	-
5335	Telephone, Fax & Modem	5,000	4,960	5,000
5400	Miscellaneous Expense	5,100	4,888	3,000
5405	Meeting Expenses			
5410	Advertising & Promotions	-	2,927	-
5415	Training & Workshops	3,000	3,195	3,000
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses	1,000	1,383	1,500
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit	5,000	-	1,500
5505	Subcontractors Expense	215,700	216,644	216,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	82,698	82,698	-
5955	Contributions to DC Reserves	-	-	-
		1,126,090	1,123,106	1,072,647
		1,057,488	1,047,106	1,001,517
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	129,065	127,967	136,042
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	53,176	53,176	54,459
5705	Comm. Services Allocation			
5710	Operations Allocation			
		182,241	181,143	190,501
		1,239,729	1,228,249	1,192,018
<b>Debt Principal and Interest</b>				
5900	Debt Interest	159,912	159,912	153,249
5905	Debt Principal	144,508	146,507	143,044
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>1,544,149</b>	<b>1,534,668</b>	<b>1,488,311</b>

*Town of Tillsonburg*  
**2015 Financial Plan**  
*5 year Capital Plan*

<u>Description</u>		<u>Total Project Expenditures</u>	<u>Non-Town Portion</u>			
			<u>Hydro</u>	<u>Sanitary Sewer</u>	<u>Water</u>	<u>Roads</u>
<b>2014 Work in Progress</b>						
1		-				-
2	226 Ridge Boulevard Stage 2 - Surface Asphalt	371,968				371,968
3	235 Glendale Area Recon - Stage 1 - Surface Asphalt	174,802				174,802
4	244 Glendale Area Recon - Stage 2 - Surface Asphalt	324,741				324,741
5						
6						
7						
		<b>871,511</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>871,511</b>
<b>2015 CAPITAL PROJECTS</b>						
1	Asphalt Resurfacing Program	400,000				400,000
2	North Street Sidewalk - Phase B	50,000				50,000
3	Road Patrol Software	-				-
4	Trottier Subdivision Phase 1 Reconstruction - Stage 3	660,000		10,000	250,000	350,000
5	Thrid St. Reconstruction	160,000		85,000	5,000	55,000
6	Camdon Court Reconstruction	375,000		10,000	155,000	165,000
7	Asset Management Projects	54,870				54,870
		<b>1,699,870</b>	<b>-</b>	<b>105,000</b>	<b>410,000</b>	<b>1,074,870</b>
<b>2016 CAPITAL PROJECTS</b>						
1	Asphalt Resurfacing Program	400,000				400,000
2	North Street Sidewalk - Phase C	60,000				60,000
3	Trottier Subdivision Phase 1 Reconstruction - Stage 4	450,000			160,000	240,000
4	Riverview Area Recon. - Stage 1 (Hillyndale, Highland)	788,332		279,972	216,216	176,022
5	Bradurn Area Recon - Stage 1 (James, Hilltop, Brad)	440,000		5,000	175,000	240,000
6						
7						
		<b>2,138,332</b>	<b>-</b>	<b>284,972</b>	<b>551,216</b>	<b>1,116,022</b>

*Town of Tillsonburg*  
**2015 Financial Plan**  
*5 year Capital Plan*

			<u>Non-Town Portion</u>				
<u>Description</u>			<u>Total Project Expenditures</u>	<u>Hydro</u>	<u>Sanitary Sewer</u>	<u>Water</u>	<u>Roads</u>
<b>2017 CAPITAL PROJECTS</b>							
1	Asphalt Resurfacing Program	300,000					300,000
2	Concession St. E. Recon. - Maple to Demeyere	889,251		10,000		10,000	759,256
3	Riverview Area Recon. - Stage 2 (Brich, Hillside)	658,046		233,310		181,180	146,685
4							
5							
6							
7							
			<b>1,847,297</b>	<b>-</b>	<b>243,310</b>	<b>191,180</b>	<b>1,206,211</b>
<b>2018 CAPITAL PROJECTS</b>							
1	Asphalt Resurfacing Program	400,000					300,000
2	Rolling Meadows Recon - Stage 1 (Woodcock)	370,000		10,000		120,000	215,000
3	Bradburn Area Recon - Stage 2 (James, Woodland)	465,000		5,000		185,000	250,000
4	Goshen St. Area Recon - Stage 1 (Hwy 3 to Townline)	565,000		200,000		155,000	125,000
5	Young St. Recon - Stage 1 (Storm Outlet)	260,000					
6	Old Vienna Rd - Big Otter Creek Erosion	270,000					270,000
7							
			<b>2,330,000</b>	<b>-</b>	<b>215,000</b>	<b>460,000</b>	<b>1,160,000</b>
<b>2019 CAPITAL PROJECTS</b>							
1	Asphalt Resurfacing Program	300,000					300,000
2	Rolling Meadows Recon - Stage 2 (Owl, Tanger, Falcon)	865,000		285,000		275,000	185,000
3	Goshen St. Area Recon - Stage 2 (Townline & Goshen)	695,000		250,000		190,000	155,000
4	Young St. Recon - Stage 2 (Vienna to North of Hwy 3)	535,000		15,000		15,000	395,000
5	Lincoln St. Recon - Stage 1 (Cedar to Tilson)	755,000		270,000		205,000	160,000
6							
7							
			<b>3,150,000</b>	<b>-</b>	<b>820,000</b>	<b>685,000</b>	<b>1,195,000</b>



<b>Town of Tillsonburg</b>		<b>225 - Winter Maintenance</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue			
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrge - Residential			
3702	Capital Surchrge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrge - Residential			
3802	Reg 170 Surchrge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves			
3905	Contribution from DC Reserves			
		-	-	-

<b>Town of Tillsonburg</b>		<b>225 - Winter Maintenance</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	101,088	116,224	109,595
5002	Full-Time Overtime	23,355	39,759	26,500
5003	Part-Time Regular	35,150	42,088	39,350
5004	Part-Time Overtime	5,646	13,123	8,000
<b>Purchases</b>				
5105	Equipment Rental	1,500	4,842	2,700
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	110,000	149,919	116,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense			
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	1,500	1,500	1,500
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	1,800	4,876	3,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves			
5955	Contributions to DC Reserves			
		280,039	372,331	306,645
		280,039	372,331	306,645
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	175,338	175,723	175,352
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		175,338	175,723	175,352
		455,377	548,054	481,997
<b>Debt Principal and Interest</b>				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit			
<b>Total Net Levy</b>		<b>455,377</b>	<b>548,054</b>	<b>481,997</b>

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Contribution to Reserves</u>
1				
2				
3				
4				
5				
<b>2015</b>			-	-

1				
2				
3				
4				
5				
<b>2016</b>			-	-

1				
2				
3				
4				
5				
<b>2017</b>			-	-

1				
2				
3				
4				
5				
<b>2018</b>			-	-

1				
2				
3				
4				
5				
<b>2019</b>			-	-

<b>Town of Tillsonburg</b>		<b>235 - Streetlights</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	-	-
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution fom Reserves				
3900	Contribution fom Reserves			
3905	Contribution fom DC Reserves			
		-	-	-

<b>Town of Tillsonburg</b>		<b>235 - Streetlights</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	24,000	30,985	26,460
5002	Full-Time Overtime	1,500	1,378	1,500
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime			
<b>Purchases</b>				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	11,000	12,299	12,000
5300	Supplies	12,000	1,984	11,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	212,000	214,692	233,200
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	144	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	3,000	2,331	3,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		263,500	263,814	287,160
		263,500	263,814	287,160
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	8,248	16,415	17,200
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		8,248	16,415	17,200
		271,748	280,229	304,360
<b>Debt Principal and Interest</b>				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>271,748</b>	<b>280,229</b>	<b>304,360</b>

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

			<u>Capital Costs</u>	
<u>Description</u>			<u>Expenditures</u>	<u>Contribution to Reserves</u>
1				
2				
3				
4				
5				
<b>2015</b>			-	-

1		LED Streetlights Conversion	-	
2				
3				
4				
5				
<b>2016</b>			-	-

1				
2				
3				
4				
5				
<b>2017</b>			-	-

1				
2				
3				
4				
5				
<b>2018</b>			-	-

1				
2				
3				
4				
5				
<b>2019</b>			-	-

<b>Town of Tillsonburg</b>		<b>260 - Storm Sewers</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	-	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves			
3905	Contribution from DC Reserves	-	-	-

<b>Town of Tillsonburg</b>		<b>260 - Storm Sewers</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	26,525	37,224	41,595
5002	Full-Time Overtime	1,000	1,683	1,000
5003	Part-Time Regular	-	11,154	10,800
5004	Part-Time Overtime	-	931	-
<b>Purchases</b>				
5105	Equipment Rental	-	-	-
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	7,200	4,788	5,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions			
5415	Training & Workshops	-	-	-
5420	Special Events			
5425	Special Projects	2,000	2,000	-
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	42,000	42,442	46,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	1,840	-
		78,725	102,063	104,395
		78,725	102,063	104,395
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	12,361	12,360	21,630
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		12,361	12,360	21,630
		91,086	114,423	126,025
<b>Debt Principal and Interest</b>				
5900	Debt Interest	10,516	10,516	2,479
5905	Debt Principal	31,908	31,908	8,127
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>133,511</b>	<b>156,847</b>	<b>136,631</b>



*Town of Tillsonburg  
2015 Financial Plan  
5 year Capital Plan*

			<u>Capital Costs</u>	
		<u>Description</u>	<u>Expenditures</u>	<u>Contribution to Reserves</u>
1		Swance Municipal Drain - Norwich	38,000	
2				
3				
4				
5				
<b>2014 CARRY FORWARD PROJECTS</b>			<b>38,000</b>	<b>-</b>

1		Swance Municipal Drain - Norwich	100,000	
2		Baldwin St Storm Outlet	50,000	
3				
4				
5				
<b>2015 CAPITAL PROJECTS</b>			<b>150,000</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2016 CAPITAL PROJECTS</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2017 CAPITAL PROJECTS</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2018 CAPITAL PROJECTS</b>			<b>-</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2019 CAPITAL PROJECTS</b>			<b>-</b>	<b>-</b>

<b>Town of Tillsonburg</b>		<b>230 - Parking</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	15,044	15,044	15,044
3005	Taxes - Multi-Residential	2,592	6,514	2,592
3010	Taxes - Commercial	118,453	118,202	118,453
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	464	-
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries	-	52	-
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's	2,171	(1,041)	2,171
3090	Taxes - PIL's	1,200	-	1,200
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other			
User Charges				
3300	Miscellaneous Revenue	-	-	-
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special	-	1,430	-
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges	-	8,356	-
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		139,460	149,021	139,460

<b>Town of Tillsonburg</b>		<b>230 - Parking</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	22,848	16,736	26,800
5002	Full-Time Overtime	-	275	500
5003	Part-Time Regular	5,100	3,988	5,500
5004	Part-Time Overtime			
5060	Retroactive Pay Expense			
<b>Purchases</b>				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,950	2,675	3,000
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops			
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	25,694	54,169	27,000
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	328	328	-
5955	Contributions to DC Reserves	-	9,786	-
		57,920	87,958	62,800
		(81,540)	(61,063)	(76,660)
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	33,922	33,928	28,516
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation			
		33,922	33,928	28,516
		(47,618)	(27,135)	(48,144)
<b>Debt Principal and Interest</b>				
5900	Debt Interest	8,591	8,591	8,287
5905	Debt Principal	6,837	6,837	6,837
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>(32,189)</b>	<b>(11,708)</b>	<b>(33,020)</b>

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

		<u>Capital Costs</u>	
<u>Description</u>		<u>Expenditures</u>	<u>Contribution to Reserves</u>
1	Future parking lot repairs		33,020
2			
3			
4			
5			
<b>2015</b>		-	<b>33,020</b>

1	Future parking lot repairs		34,011
2	Rehabilitate Parking Lot 9A	-	
3	Rehabilitate Parking Lots 5A	-	
4			
5			
<b>2016</b>		-	<b>34,011</b>

1	Future parking lot repairs		35,031
2	Rehabilitate Parking Lot 7A	-	
3			
4			
5			
<b>2017</b>		-	<b>35,031</b>

1	Future parking lot repairs		36,082
2	Rehabilitate Parking Lots 8A	-	
3	Rehabilitate Parking Lots 11A	-	
4			
5			
<b>2018</b>		-	<b>36,082</b>

1	Future parking lot repairs		37,164
2	Rehabilitate Parking Lot 6A	-	
3			
4			
5			
<b>2019</b>		-	<b>37,164</b>

<b>Town of Tillsonburg</b>		<b>280 - Solid Waste &amp; Recycling</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal			
3205	Grants & Subsidies - Provincial			
3210	Grants & Subsidies-Other	131,660	142,888	143,420
User Charges				
3300	Miscellaneous Revenue	20,000	20,316	21,000
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs			
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates			
3430	Inspections			
3500	Rentals			
3505	Merchandise	88,000	118,774	116,700
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surcharge - Residential			
3702	Capital Surcharge - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surcharge - Residential			
3802	Reg 170 Surcharge - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debt Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		239,660	281,978	281,120

<b>Town of Tillsonburg</b>		<b>280 - Solid Waste &amp; Recycling</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	50,300	68,568	73,300
5002	Full-Time Overtime	2,430	2,046	1,200
5003	Part-Time Regular	21,900	11,964	26,800
5004	Part-Time Overtime	-	109	125
<b>Purchases</b>				
5105	Equipment Rental	600	1,129	1,300
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory	83,500	124,268	95,800
5300	Supplies	500	500	500
5305	Program Supplies			
5310	Equipment Supplies & Repairs			
5315	Books & Publications			
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water	500	1,022	1,200
5330	Insurance	17	-	-
5331	Insurance Claims			
5335	Telephone, Fax & Modem			
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses			
5410	Advertising & Promotions	1,400	1,270	-
5415	Training & Workshops	-	-	-
5420	Special Events			
5425	Special Projects			
5430	Membership Expenses			
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense	95,800	83,528	94,300
5510	Equipment Maintenance Contracts			
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		256,947	294,404	294,525
		17,287	12,426	13,405
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	90,285	90,288	84,220
5650	Facilities Allocation			
5700	Corp Admin Allocation	25,225	25,224	25,533
5705	Comm. Services Allocation			
5710	Operations Allocation	6,895	6,504	6,835
		122,405	122,016	116,588
		139,692	134,442	129,993
<b>Debt Principal and Interest</b>				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>139,692</b>	<b>134,442</b>	<b>129,993</b>

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

		<u>Capital Costs</u>	
<u>Description</u>		<u>Expenditures</u>	<u>Contribution to Reserves</u>
1			
2			
3			
4			
5			
<b>2015</b>		-	-

1			
2			
3			
4			
5			
<b>2016</b>		-	-

1			
2			
3			
4			
5			
<b>2017</b>		-	-

1			
2			
3			
4			
5			
<b>2018</b>		-	-

1			
2			
3			
4			
5			
<b>2019</b>		-	-

<b>Town of Tillsonburg</b>		<b>210 - Engineering</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential			
3005	Taxes - Multi-Residential			
3010	Taxes - Commercial			
3012	Taxes - Commercial Vacant Unit			
3014	Taxes - Commercial Vacant Land			
3020	Taxes - Shopping Centre			
3022	Taxes - Shopping Centre Vacant Unit			
3030	Taxes - Industrial			
3032	Taxes - Industrial Vacant Unit			
3034	Taxes - Industrial Vacant Land			
3040	Taxes - Pipelines			
3050	Taxes - Farmland			
3055	Taxes - Farmland Dev. Phase 1			
3060	Taxes - Large Industrial			
3062	Taxes - Large Industrial Vacant Unit			
3070	Taxes - Supplementaries			
3075	Taxes - Bill 79 Capped Levy			
3080	Taxes - Capped Rebates/Claw Backs			
3085	Taxes - W/O's			
3090	Taxes - PIL's			
3095	Local Improvements - Residential			
3096	Local Improvements - Commercial			
3100	Tax Adjustments			
3105	Taxes - Penalty & Interest			
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	1,280	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other			
Other Revenues				
3300	Miscellaneous Revenue	62,500	86,500	54,000
3301	Residential Usage			
3302	General Usage			
3305	Admissions			
3310	Fares & Fees			
3315	Memberships			
3320	Seasonal Revenues			
3325	Sports Fields Fees			
3330	Youth Program Fees			
3335	Adult Program Fees			
3340	Summer Programs			
3345	Participate Programs			
3350	Minor Hockey			
3355	Figure Skating			
3360	Programs	-	-	-
3365	Landscaping			
3400	Permit Fees			
3410	Licence Fees			
3420	Certificates	950	100	1,000
3430	Inspections	9,000	-	4,500
3500	Rentals			
3505	Merchandise			
3510	Concession Sales			
3515	Vending Machines			
3600	Interest			
3601	Late Payment Charges			
3700	Special			
3701	Capital Surchrg - Residential			
3702	Capital Surchrg - General			
3705	Donations			
3800	Sewer Revenue-Surcharge			
3801	Reg 170 Surchrg - Residential			
3802	Reg 170 Surchrg - General			
3815	Extraordinary Revenue			
3999	Revenue Clearing Account			
Specified Revenues				
3805	Development Charges			
3810	Sale of Assets			
3820	Debenture Proceeds			
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves			
		73,730	86,600	59,500



<b>Town of Tillsonburg</b>		<b>210 - Engineering</b>		
<b>2015 Financial Plan</b>				
		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>				
<b>Expenditures</b>				
<b>Labour</b>				
5001	Full-time Regular	315,750	315,750	522,500
5002	Full-Time Overtime	9,000	9,097	11,000
5003	Part-Time Regular	37,060	34,899	37,800
5004	Part-Time Overtime	600	195	400
5085	Telephone Allowance			
<b>Purchases</b>				
5105	Equipment Rental			
5110	Fuel & Oil			
5115	Discounts Taken			
5200	Materials/Inventory			
5300	Supplies	3,000	2,826	3,600
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	3,500	1,256	3,300
5315	Books & Publications	800	390	1,400
5320	Building Repairs & Maintenance			
5325	Heat, Light & Water			
5330	Insurance			
5331	Insurance Claims			
5335	Telephone, Fax & Modem	3,000	2,479	4,400
5400	Miscellaneous Expense	5,000	4,807	8,000
5405	Meeting Expenses	600	166	1,220
5410	Advertising & Promotions	-	49	-
5415	Training & Workshops	8,000	7,196	13,100
5420	Special Events			
5425	Special Projects	20,000	814	-
5430	Membership Expenses	2,500	1,727	3,800
5600	Rent Expense			
5605	Interest And Finance Charges			
5850	Bad Debt Expense			
5800	Tax External Payments			
<b>Contracted Services</b>				
5500	Consultants, Legal & Audit			
5505	Subcontractors Expense			
5510	Equipment Maintenance Contracts	-	-	-
<b>Contributions to Reserves</b>				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves			
		408,810	381,652	610,520
		335,080	295,052	551,020
<b>Interfunctional Adjustments</b>				
5100	Fleet Allocation	12,000	12,000	12,390
5650	Facilities Allocation			
5700	Corp Admin Allocation			
5705	Comm. Services Allocation			
5710	Operations Allocation	(167,255)	(167,255)	(177,180)
		(155,255)	(155,255)	(164,790)
		179,825	139,797	386,230
<b>Debt Principal and Interest</b>				
5900	Debt Interest			
5905	Debt Principal			
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		179,825	139,797	386,230

**Town of Tillsonburg**  
**2015 Financial Plan**  
**5 year Capital Plan**

Capital Costs

		<u>Description</u>	<u>Expenditures</u>	<u>Contribution to Reserves</u>
1		OSIM Bridge Inspections (O.Reg. 104/97)	40,000	
2		Traffic Count Study	30,000	
3				
4				
5				
<b>2015</b>			<b>70,000</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2016</b>			<b>-</b>	<b>-</b>

1		OSIM Bridge Inspections (O.Reg. 104/97)	40,000	
2				
3				
4				
5				
<b>2017</b>			<b>40,000</b>	<b>-</b>

1				
2				
3				
4				
5				
<b>2018</b>			<b>-</b>	<b>-</b>

1		OSIM Bridge Inspections (O.Reg. 104/97)	40,000	
2		Traffic Count Study	30,000	
3				
4				
5				
<b>2019</b>			<b>70,000</b>	<b>-</b>

<b>Tillsonburg Hydro Inc.</b>		<b>145 - Enterprise Services</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<b>Operating Plan - Cost Code Summary</b>		<b>Consolidated Total</b>		
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies		-	-	-
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	-	-	-
User Charges		-	-	-
3300	Miscellaneous Revenue	2,163,078	12,206	2,206,766
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	25,900	28,219	28,000
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	150,000	150,020	150,000
3601	Late Payment Charges	-	-	-
3602	Return on Capital	-	-	-
3700	Special	-	-	-
3701	Capital Surcharge - Residential	-	-	-
3702	Capital Surcharge - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-
3802	Reg 170 Surcharge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues		-	-	-
3805	Development Charges	-	-	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves		-	-	-
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		2,338,978	190,445	2,384,766

<b>Tillsonburg Hydro Inc.</b>		<b>145 - Enterprise Services</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<i>Operating Plan - Cost Code Summary</i>		<i>Consolidated Total</i>		
<b>Expenditures</b>				
Labour		-	-	-
5001	Full-time Regular	1,116,270	35,675	1,251,450
5002	Full-Time Overtime	-	794	-
5003	Part-Time Regular	-	172	-
5004	Part-Time Overtime	-	-	-
Purchases		-	-	-
5105	Equipment Rental	-	-	-
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	6,000	6,713	6,000
5300	Supplies	700	7,253	8,700
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	-	-	-
5315	Books & Publications	-	-	-
5320	Building Repairs & Maintenance	-	-	-
5325	Heat, Light & Water	4,000	5,286	4,800
5330	Insurance	-	-	1,149
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	-	-	-
5400	Miscellaneous Expense	-	1,126	-
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	-	-	-
5420	Special Events	-	-	-
5425	Special Projects	-	-	-
5430	Membership Expenses	-	-	-
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services		-	-	-
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	-	4,148	6,000
5510	Equipment Maintenance Contracts	-	(140,000)	-
Contributions to Reserves		-	-	-
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	-	-
		1,126,970	(78,835)	1,278,099
		(1,212,008)	(269,280)	(1,106,667)
Interfunctional Adjustments		-	-	-
5100	Fleet Allocation	174,782	8,268	183,827
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	624,779	-	643,160
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	151,435	-	18,150
		950,996	8,268	845,137
		(261,012)	(261,012)	(261,530)
Debt Principal and Interest		-	-	-
5900	Debt Interest	-	-	-
5905	Debt Principal	-	-	-
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		(261,012)	(261,012)	(261,530)

<b>Tillsonburg Hydro Inc.</b>		<b>145 - Enterprise Services</b>				
<b>2015 Financial Plan</b>						
		<b>2013</b>	<b>2014</b>		<b>2015</b>	
		<b>Actual</b>	<b>YTD</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>		<b>Town</b>				
<b>Revenues</b>						
Special Levy, Local Improvements, PILS						
3000	Taxes - Residential					
3005	Taxes - Multi-Residential					
3010	Taxes - Commercial					
3012	Taxes - Commercial Vacant Unit					
3014	Taxes - Commercial Vacant Land					
3020	Taxes - Shopping Centre					
3022	Taxes - Shopping Centre Vacant Unit					
3030	Taxes - Industrial					
3032	Taxes - Industrial Vacant Unit					
3034	Taxes - Industrial Vacant Land					
3040	Taxes - Pipelines					
3050	Taxes - Farmland					
3055	Taxes - Farmland Dev. Phase 1					
3060	Taxes - Large Industrial					
3062	Taxes - Large Industrial Vacant Unit					
3070	Taxes - Supplementaries					
3075	Taxes - Bill 79 Capped Levy					
3080	Taxes - Capped Rebates/Claw Backs					
3085	Taxes - W/O's					
3090	Taxes - PIL's					
3095	Local Improvements - Residential					
3096	Local Improvements - Commercial					
3100	Tax Adjustments					
3105	Taxes - Penalty & Interest					
Government Grants & Subsidies						
3200	Grants & Subsidies - Federal					
3205	Grants & Subsidies - Provincial					
3210	Grants & Subsidies-Other					
User Charges						
3300	Miscellaneous Revenue	55,729	8,922	2,580	12,206	19,580
3301	Residential Usage					
3302	General Usage					
3305	Admissions					
3310	Fares & Fees					
3315	Memberships					
3320	Seasonal Revenues					
3325	Sports Fields Fees					
3330	Youth Program Fees					
3335	Adult Program Fees					
3340	Summer Programs					
3345	Participate Programs					
3350	Minor Hockey					
3355	Figure Skating					
3360	Programs					
3365	Landscaping					
3400	Permit Fees					
3410	Licence Fees					
3420	Certificates					
3430	Inspections					
3500	Rentals	27,434	14,015	25,900	28,219	28,000
3505	Merchandise	-	-	-	-	-
3510	Concession Sales					
3515	Vending Machines					
3600	Interest	300,053	20	150,000	150,020	150,000
3601	Late Payment Charges					
3602	Return on Capital	200,000	-	-	-	-
3700	Special					
3701	Capital Surchrg - Residential					
3702	Capital Surchrg - General					
3705	Donations					
3800	Sewer Revenue-Surcharge					
3801	Reg 170 Surchrg - Residential					
3802	Reg 170 Surchrg - General					
3815	Extraordinary Revenue					
3999	Revenue Clearing Account					
Specified Revenues						
3805	Development Charges					
3810	Sale of Assets					
3820	Debenture Proceeds					
Contribution from Reserves						
3900	Contribution from Reserves	-	-	-	-	-
3905	Contribution from DC Reserves					
		583,216	22,957	178,480	190,445	197,580

<b>Tillsonburg Hydro Inc.</b>		<b>145 - Enterprise Services</b>				
<b>2015 Financial Plan</b>						
		<b>2013</b>		<b>2014</b>		<b>2015</b>
		<b>Actual</b>	<b>YTD</b>	<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>		<b>Town</b>				
<b>Expenditures</b>						
<b>Labour</b>						
5001	Full-time Regular	59,817	20,433	32,300	35,675	37,800
5002	Full-Time Overtime	12,657	9,874	-	794	-
5003	Part-Time Regular	-	172	-	172	-
5004	Part-Time Overtime					
<b>Purchases</b>						
5105	Equipment Rental					
5110	Fuel & Oil					
5115	Discounts Taken					
5200	Materials/Inventory	6,028	3,092	6,000	6,713	6,000
5300	Supplies	1,627	59	700	7,253	8,700
5305	Program Supplies					
5310	Equipment Supplies & Repairs					
5315	Books & Publications					
5320	Building Repairs & Maintenance					
5325	Heat, Light & Water	4,545	2,456	4,000	5,286	4,800
5330	Insurance					
5331	Insurance Claims					
5335	Telephone, Fax & Modem					
5400	Miscellaneous Expense	1,036	1,126	-	1,126	-
5405	Meeting Expenses	-	-	-	-	-
5410	Advertising & Promotions	-	-	-	-	-
5415	Training & Workshops					
5420	Special Events					
5425	Special Projects					
5430	Membership Expenses					
5600	Rent Expense	-	-	-	-	-
5605	Interest And Finance Charges					
5850	Bad Debt Expense					
5800	Tax External Payments					
<b>Contracted Services</b>						
5500	Consultants, Legal & Audit	-	-	-	-	-
5505	Subcontractors Expense	3,056	2,915	-	4,148	6,000
5510	Equipment Maintenance Contracts					
<b>Contributions to Reserves</b>						
5950	Contributions to Reserves	295,000	-	-	-	-
5955	Contributions to DC Reserves					
		383,765	40,126	43,000	61,165	63,300
		(199,451)	17,169	(135,480)	(129,280)	(134,280)
<b>Interfunctional Adjustments</b>						
5100	Fleet Allocation	0.00%	14,744	4,933	14,468	12,750
5650	Facilities Allocation					
5700	Corp Admin Allocation					
5705	Comm. Services Allocation					
5710	Operations Allocation					
		14,744	4,933	14,468	8,268	12,750
		(184,708)	22,102	(121,012)	(121,012)	(121,530)
<b>Debt Principal and Interest</b>						
5900	Debt Interest					
5905	Debt Principal					
3950	Prior year (surplus) deficit	-	-	-	-	-
<b>Total Net Levy</b>		(184,708)	22,102	(121,012)	(121,012)	(121,530)

<b>Tillsonburg Hydro Inc.</b>		<b>145 - Enterprise Services</b>		
<b>2015 Financial Plan</b>				
		2014		2015
		Budget	Projection	Budget
<b>Operating Plan - Cost Code Summary</b>		<b>Hydro (total)</b>		
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies		-	-	-
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	-	-	-
User Charges		-	-	-
3300	Miscellaneous Revenue	2,160,498	-	2,187,186
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	-	-	-
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	-	-	-
3601	Late Payment Charges	-	-	-
3602	Return on Capital	-	-	-
3700	Special	-	-	-
3701	Capital Surcharge - Residential	-	-	-
3702	Capital Surcharge - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-
3802	Reg 170 Surcharge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues		-	-	-
3805	Development Charges	-	-	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves		-	-	-
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		2,160,498	-	2,187,186

<i>Tillsonburg Hydro Inc.</i>		<i>145 - Enterprise Services</i>		
<i>2015 Financial Plan</i>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>		<i>Hydro (total)</i>		
<b>Expenditures</b>		-	-	-
Labour				
5001	Full-time Regular	1,083,970	-	1,213,650
5002	Full-Time Overtime	-	-	-
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime	-	-	-
Purchases				
5105	Equipment Rental	-	-	-
5110	Fuel & Oil	-	-	-
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	-	-	-
5300	Supplies	-	-	-
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	-	-	-
5315	Books & Publications	-	-	-
5320	Building Repairs & Maintenance	-	-	-
5325	Heat, Light & Water	-	-	-
5330	Insurance	-	-	1,149
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	-	-	-
5400	Miscellaneous Expense	-	-	-
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	-	-	-
5415	Training & Workshops	-	-	-
5420	Special Events	-	-	-
5425	Special Projects	-	-	-
5430	Membership Expenses	-	-	-
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	-	-	-
5510	Equipment Maintenance Contracts	-	(140,000)	-
Contributions to Reserves				
5950	Contributions to Reserves	-	-	-
5955	Contributions to DC Reserves	-	-	-
		1,083,970	(140,000)	1,214,799
		(1,076,528)	(140,000)	(972,387)
Interfunctional Adjustments				
5100	Fleet Allocation	160,314	-	171,077
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	624,779	-	643,160
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	151,435	-	18,150
		936,528	-	832,387
		(140,000)	(140,000)	(140,000)
Debt Principal and Interest				
5900	Debt Interest	-	-	-
5905	Debt Principal	-	-	-
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		(140,000)	(140,000)	(140,000)



<b>Town of Tillsonburg</b>		<b>130 - Fleet</b>		
<b>2015 Financial Plan</b>		<b>2014</b>		<b>2015</b>
		<b>Budget</b>	<b>Projection</b>	<b>Budget</b>
<b>Operating Plan - Cost Code Summary</b>		<b>Total</b>		
<b>Revenues</b>				
Special Levy, Local Improvements, PILS				
3000	Taxes - Residential	-	-	-
3005	Taxes - Multi-Residential	-	-	-
3010	Taxes - Commercial	-	-	-
3012	Taxes - Commercial Vacant Unit	-	-	-
3014	Taxes - Commercial Vacant Land	-	-	-
3020	Taxes - Shopping Centre	-	-	-
3022	Taxes - Shopping Centre Vacant Unit	-	-	-
3030	Taxes - Industrial	-	-	-
3032	Taxes - Industrial Vacant Unit	-	-	-
3034	Taxes - Industrial Vacant Land	-	-	-
3040	Taxes - Pipelines	-	-	-
3050	Taxes - Farmland	-	-	-
3055	Taxes - Farmland Dev. Phase 1	-	-	-
3060	Taxes - Large Industrial	-	-	-
3062	Taxes - Large Industrial Vacant Unit	-	-	-
3070	Taxes - Supplementaries	-	-	-
3075	Taxes - Bill 79 Capped Levy	-	-	-
3080	Taxes - Capped Rebates/Claw Backs	-	-	-
3085	Taxes - W/O's	-	-	-
3090	Taxes - PIL's	-	-	-
3095	Local Improvements - Residential	-	-	-
3096	Local Improvements - Commercial	-	-	-
3100	Tax Adjustments	-	-	-
3105	Taxes - Penalty & Interest	-	-	-
Government Grants & Subsidies				
3200	Grants & Subsidies - Federal	-	-	-
3205	Grants & Subsidies - Provincial	-	-	-
3210	Grants & Subsidies-Other	-	-	-
User Charges				
3300	Miscellaneous Revenue	8,000	3,173	1,400
3301	Residential Usage	-	-	-
3302	General Usage	-	-	-
3305	Admissions	-	-	-
3310	Fares & Fees	-	-	-
3315	Memberships	-	-	-
3320	Seasonal Revenues	-	-	-
3325	Sports Fields Fees	-	-	-
3330	Youth Program Fees	-	-	-
3335	Adult Program Fees	-	-	-
3340	Summer Programs	-	-	-
3345	Participate Programs	-	-	-
3350	Minor Hockey	-	-	-
3355	Figure Skating	-	-	-
3360	Programs	-	-	-
3365	Landscaping	-	-	-
3400	Permit Fees	-	-	-
3410	Licence Fees	-	-	-
3420	Certificates	-	-	-
3430	Inspections	-	-	-
3500	Rentals	1,134,622	1,135,351	1,161,382
3505	Merchandise	-	-	-
3510	Concession Sales	-	-	-
3515	Vending Machines	-	-	-
3600	Interest	-	-	-
3601	Late Payment Charges	-	-	-
3700	Special	-	-	-
3701	Capital Surcharge - Residential	-	-	-
3702	Capital Surcharge - General	-	-	-
3705	Donations	-	-	-
3800	Sewer Revenue-Surcharge	-	-	-
3801	Reg 170 Surcharge - Residential	-	-	-
3802	Reg 170 Surcharge - General	-	-	-
3815	Extraordinary Revenue	-	-	-
3999	Revenue Clearing Account	-	-	-
Specified Revenues				
3805	Development Charges	-	38,294	-
3810	Sale of Assets	-	-	-
3820	Debenture Proceeds	-	-	-
Contribution from Reserves				
3900	Contribution from Reserves	-	-	-
3905	Contribution from DC Reserves	-	-	-
		1,142,622	1,176,818	1,162,782

<i>Town of Tillsonburg</i>		<i>130 - Fleet</i>		
<i>2015 Financial Plan</i>				
		2014		2015
		Budget	Projection	Budget
<i>Operating Plan - Cost Code Summary</i>		<i>Total</i>		
<b>Expenditures</b>				
Labour				
5001	Full-time Regular	217,120	226,397	243,940
5002	Full-Time Overtime	-	35,040	8,912
5003	Part-Time Regular	-	-	-
5004	Part-Time Overtime	-	-	-
Purchases				
5105	Equipment Rental	-	1,634	1,000
5110	Fuel & Oil	136,750	156,211	167,542
5115	Discounts Taken	-	-	-
5200	Materials/Inventory	-	-	-
5300	Supplies	23,500	26,002	26,000
5305	Program Supplies	-	-	-
5310	Equipment Supplies & Repairs	173,450	320,486	238,300
5315	Books & Publications	400	-	400
5320	Building Repairs & Maintenance	2,000	1,990	3,500
5325	Heat, Light & Water	-	-	-
5330	Insurance	35,254	33,848	30,685
5331	Insurance Claims	-	-	-
5335	Telephone, Fax & Modem	11,000	8,971	11,000
5400	Miscellaneous Expense	13,999	16,758	17,990
5405	Meeting Expenses	-	-	-
5410	Advertising & Promotions	800	1,023	-
5415	Training & Workshops	3,500	1,410	3,500
5420	Special Events	-	-	-
5425	Special Projects	4,500	4,205	4,500
5430	Membership Expenses	250	219	250
5600	Rent Expense	-	-	-
5605	Interest And Finance Charges	-	-	-
5850	Bad Debt Expense	-	-	-
5800	Tax External Payments	-	-	-
Contracted Services				
5500	Consultants, Legal & Audit	-	-	-
5505	Subcontractors Expense	7,000	5,936	14,200
5510	Equipment Maintenance Contracts	-	-	-
Contributions to Reserves				
5950	Contributions to Reserves	3,730	-	-
5955	Contributions to DC Reserves	-	38,294	-
		633,253	878,423	771,719
		(509,369)	(298,395)	(391,063)
Interfunctional Adjustments				
5100	Fleet Allocation	-	-	-
5650	Facilities Allocation	-	-	-
5700	Corp Admin Allocation	-	-	-
5705	Comm. Services Allocation	-	-	-
5710	Operations Allocation	-	-	-
		-	-	-
		(509,369)	(298,395)	(391,063)
Debt Principal and Interest				
5900	Debt Interest	37,802	38,570	34,202
5905	Debt Principal	95,715	95,472	95,611
3950	Prior year (surplus) deficit	-	-	-
<b>Total Net Levy</b>		<b>(375,852)</b>	<b>(164,352)</b>	<b>(261,250)</b>



