

**Town of Tillsonburg  
2013 Financial Plan**

**Summary by Department**

	2012				2013		
	Budget	Projection	Variance \$	Variance %	Budget	Variance \$	Variance %
<b>TOTAL REQUIREMENTS</b>							
Council	188,275	192,275	4,000	2.1%	207,900	19,625	10.4%
Customer Service	13,868	(95,171)	(109,039)	-786.3%	(7,063)	(20,931)	-150.9%
Protection	116,319	105,119	(11,200)	-9.6%	187,011	70,692	60.8%
Development & Communication Services	722,082	707,665	(14,417)	-2.0%	901,833	179,751	24.9%
Economic Development	248,427	302,628	54,201	21.8%	226,496	(21,931)	-8.8%
Finance	916,120	901,905	(14,215)	-1.6%	1,022,856	106,735	11.7%
Police	3,173,713	3,060,346	(113,367)	-3.6%	3,215,244	41,531	1.3%
Fire	844,418	877,423	33,005	3.9%	960,440	116,022	13.7%
Airport	81,694	39,419	(42,275)	-51.7%	105,279	23,585	28.9%
Cemetery	68,507	52,659	(15,848)	-23.1%	79,505	10,998	16.1%
Library	281,881	284,910	3,029	1.1%	8,368	(273,514)	-97.0%
Museum	178,179	176,519	(1,660)	-0.9%	175,991	(2,187)	-1.2%
Parks & Recreation	2,847,723	2,804,285	(43,439)	-1.5%	2,859,635	11,911	0.4%
TSEC	165,167	145,166	(20,002)	-12.1%	-	(165,167)	-100.0%
EFC	(36,694)	(36,856)	(162)	0.4%	(36,534)	160	-0.4%
Roads	2,805,009	2,790,417	(14,592)	-0.5%	2,358,376	(446,633)	-15.9%
Parking	(39,766)	-	39,766	-100.0%	-	39,766	-100.0%
Sanitary Sewers	0	-	(0)	-100.0%	-	(0)	-100.0%
Solid Waste	137,563	137,599	36	0.0%	155,287	17,724	12.9%
Building	111,424	124,530	13,106	11.8%	107,383	(4,041)	-3.6%
Operations Admin	96,256	73,357	(22,899)	-23.8%	100,883	4,627	4.8%
Engineering	88,041	60,114	(27,927)	-31.7%	189,190	101,149	114.9%
Enterprise Services	(181,390)	105,699	287,089	-158.3%	(312,741)	(131,351)	72.4%
Water	-	(0)	(0)	-	(0)	(0)	-
Fleet	(335,044)	(335,523)	(479)	0.1%	(113,458)	221,586	-66.1%
<b>Total Requirement from Taxation</b>	<b>12,491,774</b>	<b>12,474,484</b>	<b>(17,290)</b>	<b>-0.1%</b>	<b>12,391,879</b>	<b>(99,895)</b>	<b>-0.80%</b>

	2012				2013		
	Budget	Projection	Variance \$	Variance %	Budget	Variance \$	Variance %
<b>OPERATING REQUIREMENTS</b>							
Council	188,275	192,275	4,000	2.1%	197,900	9,625	5.1%
Customer Service	13,868	(95,171)	(109,039)	-786.3%	(67,063)	(80,931)	-583.6%
Protection	116,319	105,119	(11,200)	-9.6%	187,011	70,692	60.8%
Development & Communication Services	642,082	623,785	(18,297)	-2.8%	781,833	139,752	21.8%
Economic Development	248,427	218,820	(29,607)	-11.9%	196,496	(51,931)	-20.9%
Finance	875,420	861,205	(14,215)	-1.6%	1,022,856	147,435	16.8%
Police	3,173,713	3,060,346	(113,367)	-3.6%	3,200,098	26,385	0.8%
Fire	800,271	832,084	31,813	4.0%	903,873	103,602	12.9%
Airport	79,694	27,398	(52,295)	-65.6%	100,278	20,585	25.8%
Cemetery	68,507	52,659	(15,848)	-23.1%	79,505	10,998	16.1%
Library	281,881	284,910	3,029	1.1%	8,368	(273,514)	-97.0%
Museum	178,179	176,519	(1,660)	-0.9%	175,991	(2,187)	-1.2%
Parks & Recreation	2,746,723	2,704,917	(41,807)	-1.5%	2,735,885	(10,839)	-0.4%
TSEC	165,167	145,166	(20,002)	-12.1%	-	(165,167)	-100.0%
EFC	(36,694)	(36,856)	(162)	0.4%	(36,534)	160	-0.4%
Roads	2,359,848	2,342,916	(16,931)	-0.7%	2,358,376	(1,472)	-0.1%
Parking	(39,766)	(47,960)	(8,194)	20.6%	(46,044)	(6,278)	15.8%
Sanitary Sewers	0	-	(0)	-100.0%	-	(0)	-100.0%
Solid Waste	137,563	137,599	36	0.0%	152,287	14,724	10.7%
Building	103,624	119,530	15,906	15.3%	107,383	3,759	3.6%
Operations Admin	96,256	73,357	(22,899)	-23.8%	100,883	4,627	4.8%
Engineering	88,041	60,114	(27,927)	-31.7%	189,190	101,149	114.9%
Enterprise Services	(181,390)	105,699	287,089	-158.3%	(312,741)	(131,351)	72.4%
Water	-	-	-	-	(0)	(0)	-
Fleet	(335,044)	(335,523)	(479)	0.1%	(364,759)	(29,715)	8.9%
<b>Total Requirement from Taxation</b>	<b>11,770,965</b>	<b>11,608,908</b>	<b>(162,058)</b>	<b>-1.4%</b>	<b>11,671,071</b>	<b>(99,895)</b>	<b>-0.8%</b>

	2012				2013		
	Budget	Projection	Variance \$	Variance %	Budget	Variance \$	Variance %
<b><u>CAPITAL REQUIREMENTS</u></b>							
Council	-	-	-	-	10,000	10,000	-
Customer Service	-	-	-	-	60,000	60,000	-
Protection	-	-	-	-	-	-	-
Development & Communication Services	80,000	83,881	3,881	4.9%	120,000	40,000	50.0%
Economic Development	-	83,808	83,808	-	30,000	30,000	-
Finance	40,700	40,700	-	0.0%	-	(40,700)	-100.0%
Police	-	-	-	-	15,146	15,146	-
Fire	44,147	45,339	1,192	2.7%	56,567	12,420	28.1%
Airport	2,000	12,020	10,020	501.0%	5,000	3,000	150.0%
Cemetery	-	(0)	(0)	-	-	-	-
Library	-	-	-	-	-	-	-
Museum	-	-	-	-	-	-	-
Parks & Recreation	101,000	99,368	(1,632)	-1.6%	123,750	22,750	22.5%
EFC	-	-	-	-	-	-	-
Roads	445,161	447,501	2,340	0.5%	-	(445,161)	-100.0%
Parking	-	47,960	47,960	-	46,044	46,044	-
Sanitary Sewers	-	-	-	-	-	-	-
Solid Waste	-	-	-	-	3,000	3,000	-
Building	7,800	5,000	(2,800)	-35.9%	-	(7,800)	-100.0%
Operations Admin	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-
Enterprise Services	-	-	-	-	-	-	-
Water	-	(0)	(0)	-	-	-	-
Fleet	-	-	-	-	251,301	251,301	-
<b>Total Requirement from Taxation</b>	<b>720,808</b>	<b>865,576</b>	<b>144,768</b>	<b>20.1%</b>	<b>720,808</b>	<b>(0)</b>	<b>0.0%</b>

	2012				2013		
	Budget	Projection	Variance \$	Variance %	Budget	Variance \$	Variance %
<b>RESERVE BALANCES</b>							
Council	(20,000)	-	20,000	-100.0%	(15,000)	5,000	-25.0%
Customer Service	-	-	-	-	-	-	-
Protection	(3,000)	-	3,000	-100.0%	-	3,000	-100.0%
Development & Communication Services	(114,424)	763,736	878,160	-767.5%	479,312	593,736	-518.9%
BIA	10,087	55,087	45,000	446.1%	14,087	4,000	39.7%
Economic Development	(441,327)	0	441,327	-100.0%	(325,725)	115,602	-26.2%
Finance	2,676,317	3,194,156	517,840	19.3%	4,017,523	1,341,206	50.1%
Police	6,493	22,021	15,529	239.2%	5,167	(1,325)	-20.4%
Fire	59,542	67,005	7,463	12.5%	67,005	7,463	12.5%
Airport	(22,250)	-	22,250	-100.0%	-	22,250	-100.0%
Cemetery	-	-	-	-	-	-	-
Library	164,168	182,991	18,823	11.5%	182,991	18,823	11.5%
Museum	-	-	-	-	-	-	-
Parks & Recreation	279,506	306,755	27,249	9.7%	306,755	27,249	9.7%
EFC	-	-	-	-	-	-	-
Roads	(743,593)	(100,907)	642,685	-86.4%	(602,693)	140,899	-18.9%
Parking	(16,436)	37,406	53,842	-327.6%	67,014	83,450	-507.7%
Sanitary Sewers	-	-	-	-	-	-	-
Solid Waste	(20,000)	-	20,000	-100.0%	-	20,000	-100.0%
Building	-	-	-	-	(2,800)	(2,800)	-
Operations Admin	-	-	-	-	-	-	-
Engineering	-	-	-	-	-	-	-
Enterprise Services	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-
Fleet	-	232,059	232,059	-	7,866	7,866	-
<b>Total Reserve Balances:</b>	<b>1,815,082</b>	<b>4,760,309</b>	<b>2,945,227</b>	162.3%	<b>4,201,502</b>	<b>2,386,420</b>	131.5%